Tribunal File No.: 2010-07633-I

HUMAN RIGHTS TRIBUNAL OF ONTARIO

BETWEEN:

MICHAEL JACK

Applicant

- and -

HER MAJESTY THE QUEEN IN RIGHT OF ONTARIO, AS REPRESENTED BY THE MINISTER OF COMMUNITY SAFETY AND CORRECTIONAL SERVICES AND OPERATING AS THE ONTARIO PROVINCIAL POLICE

Respondent

RESPONDENTS' BOOK OF ARGUABLY RELEVANT DOCUMENTS

VOLUME 3 OF 7

January 12, 2012

Ministry of Community Safety and Correctional Services Legal Services Branch 655 Bay Street Suite 501 Toronto, Ontario M7A 0A8

Lynette D'Souza Tel: (416) 326-1237 Fax: (416) 314-3518

Counsel for the Respondent

TO:

Michael Jack c/o Lloyd Tapp 252 Angeline Street North Lindsay, Ontario K9V 4R1

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- September 24, 2008 email from S. Gozzard-Gilbert to R. Flindall, R. Campbell, M. Johnston, G. Smith, Re: New recruits
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- September 20, 2009 email from R. Nie to P. Butorac, Re: PC Jack's 8mth evaluation
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- Recruit Orientation Course, Cruiser Familiarization Check List, dated November 31, 2008
- Provincial Statutes Assignment #1, Answer Sheet, dated December 8, 2008
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- 13. Ontario Police College Diploma, Basic Constable Training Program
- Recruit Leadership Assessment Tool
- December 15, 2008 Jack Memo to Sgt. Tozser, Re: Failing to sign the 23:00 sign-in sheet on Sunday 14-Dec-08
- Use of Force Instructor Evaluation Report, dated December 12, 2008 (with attached Gun Safety Rules, signed by PC Jack)
- C8 Conversion Test
- 18. Absence Reports:
 - A) Absence Report, August 2008
 - B) Absence Report, September 2008
 - C) Absence Report, October 2008
 - D) Absence Report, November 2008
- Recruit Progress/Interview Reports:
 - A) Recruit Progress/Interview Report Week 1, dated September 12, 2008
 - B) Recruit Progress/Interview Report Week 2, dated September 12, 2008
 - C) Recruit Progress/Interview Report Week 3, dated September 20, 2008
 - D) Recruit Progress/Interview Report Week 4, dated September 26, 2008
 - E) Recruit Progress/Interview Report Week 5, undated
 - F) Recruit Progress/Interview Report Week 6, dated October 11, 2008
 - G) Recruit Progress/Interview Report Week 7, dated October 18, 2008
 - H) Recruit Progress/Interview Report Week 8, dated October 26, 2008
 - Recruit Progress/Interview Report Week 9, dated October 30, 2008
 - J) Recruit Progress/Interview Report Week 10, dated November 7, 2008
 - K) Recruit Progress/Interview Report Week 11, dated November 16, 2008 (2 copies 1 dated, 1 undated)
 - L) Recruit Progress/Interview Report Week 12, dated November 19, 2008
 - M) Recruit Progress/Interview Report Week 13, undated

- 20. Defensive Tactics Workshop Notification Form, dated November 11, 2008
- Defensive Tactics Workshop Notification Form, dated October 8, 2008
- 22. Physical Feedback Profile
- Documentation, Re: Swipe Card, dated received, September 30, 2008
- 24. S/Sgt. Colleen Kohen Notebook Notes and Description of Responsibilities

VOLUME 5:

1. Provincial Offences Act Court Transcript, R. v. Jack, April 1, 2010 and May 27, 2010

<u>CAREER DEVELOPMENT BUREAU DOCUMENTS</u> <u>VOLUME 6:</u>

- OPP letter to M. Jack, dated July 18, 2008 (date stamped July 30, 2008)
- OPP, CDB Memo to Michael Jack, Re: Performance and Conduct Requirements of a Recruit Constable, dated August 25, 3008
- OPP letter to M. Jack, dated July 18, 2008
- Uniform Recruitment Applicant Processing Disposition, M. Jack, dated July 4, 2008
- OPC, Basic Constable Training Program, Student Evaluation, Re: M. Jack, September 3 to November 27, 2008
- Basic Constable Training Program completion certificate, M. Jack, dated November 27, 2008
- OPPA Recruit Leadership Assessment Tool, Re: M. Jack
- MCSCS Absence Reports: September, October and November, 2008
- M. Jack Memo to Sgt. Tozser, Re: Failing to sign the 23:00 sign-in sheet on Sunday 14-Dec-08, dated December 15, 2008
- OSMH Memo to Class 411, dated Christmas 2008

- Probationary Constable Performance Evaluation Report 2nd month, Re: M. Jack, dated May 11, 2009
- Probationary Constable Performance Evaluation Report 3rd month, Re: M. Jack, dated April 27, 2009
- Probationary Constable Work Improvement Plans, Re: M. Jack, dated May 11, 2009
 - Radio Communications
 - Flexibility
 - Police Vehicle Operation
- 14. Probationary Constable Performance Evaluation Report, dated June 11, 2009
- 15. J. Fantino, OPP letter to C. Condon, University of Liverpool, dated May 26, 2009
- 16. C. Condon, University of Liverpool to J. Fantino, Re: Research Participation, undated
- Probationary Constable Performance Evaluation Report, Re: M. Jack 5th month evaluation, dated August 31, 2009
- Probationary Constable Performance Evaluation Report, Re: M. Jack 7th month evaluation, dated August 31, 2009
- Probationary Constable Performance Evaluation Report, Re: M. Jack 8th month evaluation, dated October 5, 2009
- Memo to S/Sgt Campbell, Re: P/C Jack 6 month evaluation (with attached Probationary Constable Performance Evaluation Report)
- Probationary Constable Performance Work Improvement Plan, Re: P/C Jack, dated October 5, 2009
- Sgt. D. McNeely Memo to R. Campbell, Re: M. Jack Driver Competency Assessment, dated October 2, 2009 (with attached Driver Competency Assessment)
- Probationary Constable Performance Evaluation Report, Re: M. Jack 9th month evaluation, dated October 23, 2009
- 24. Probationary Constable Work Improvement Plan, Re: M. Jack, dated October 8, 2009
- Probationary Constable Performance Evaluation Report, Re: M. Jack 10th month evaluation, dated November 18, 2009
- Probationary Constable Work Improvement Plan, Re: M. Jack, dated December 14, 2009
- M. Jack Memo Re: Federal Statutes, Rating: Does Not Meet Requirements, dated November 19, 2009
- Probationary Constable Performance Evaluation Report, Re: M. Jack 11th month evaluation, dated December 14, 2009

- Probationary Constable Work Improvement Plan, Re: M. Jack, dated December 31, 2009
- OPP, Career Development Bureau Memorandum to P/C Jack and Peterborough County Detachment, Re: Notice of Proposed Release from Employment, dated December 9, 2009
- M. Jack Memorandum to Chief Superintendent M. Armstrong, Re: Resignation from the Ontario Provincial Police, dated December 15, 2009
- August 19, 2008 email from B. Rathbun to S. Haennel, Re: Mike JACK
- August 8, 2008 email from J. Whitney to B. Rathbun, Cc: S. Haennel, Re: JACK, Michael
- 34. August 15, 2008 email from S. Haennel to B. Rathbun, Re: Mike JACK
- 35. September 4, 2008 email from S. Haenne to B. Rathbun, Re: Michael Jack
- J. Whitney Memorandum Re: JACK, Michael 080558, dated August 6, 2008
- August 13, 2008 email from S. Haennel to D. Traviss, D. Lapalme, Re: Candidate Michael Jack
- August 5, 2008 email correspondence between M. Johnston and B. Rathbun, R. Campbell, Cc: S. Thomas, Re: Upcoming recruit
- August 6, 2008 email from S. Thomas to S. Haennel, Cc: A. McCollum
- August 5, 2008 email from S. Thomas to G. Trivett, Cc: S. Haennel, Re: Upcoming Recruit
- Michael Jack Application, Position of Constable/Cadet, dated April 2, 2008
- Michael Jack, Police Constable Selection, Confidential Candidate Personal History Form, dated April 28, 2008
- Jack, Ontario Constable Selection System, Consent and Release of Liability Form, dated March 30, 2008
- Jack, Checklist of Mandatory Information
- OPP, Recruitment, Driving Questionnaire, dated May 29, 2008
- Constable Assessment, Pre-Background Questionnaire, Re: M. Jack, dated May 29, 2008
- OPP, Career Development Bureau letter to M. Jack Re: Ontario Association of Chiefs of Police (OACP), Constable Selection System (CSS) Testing Results, dated May 23, 2008 (with attached OACP Certificated of Results)

- 48. Police Constable Selection, Applicant Survey Form M. Jack
- Michael Jack Application for Constable/Cadet position, Cover Letter, Resume and References, dated March 31, 2008
- 50. June 2, 2008 email from M. Jack to S. Haennel, Re: Hello from Michael Jack
- OPP, Career Development Bureau letter to M. Jack Re: Progression of the Recruitment Process, dated May 30, 2008
- OPP, Career Development Bureau letter to M. Jack Re: Acknowledgement of Employment Application Receipt and Recruitment Process, dated April 11, 2008
- OACP, Constable Selection System, Performance Declaration, Re: M. jack, dated may 29, 2008
- OACP, Constable Selection System, Authorization From, Re: Research Use of Psychological Tests/Interviews/Evaluations – M. Jack, dated May 30, 2008
- OPP, Corporate Services Confidential Internal Briefing Report, Re: Jack's gun collection, undated
- Internal Complaint, Re: Jack association with known criminals Received dated: November 9, 2009
- 57. Complaint Intake Form, dated September 11, 2009
- September 23, 2009 email from P. Butorac to M. Johnston, A. Crawford, Cc: R. Flindall, R. Campbell, Re: 254009-0173 Internal Complaint-PC Jack
- Memorandum to PC Jack, Re: Notice of Internal Complaint, dated September 23, 2009
- Professional Standards Bureau Investigation Report 2545009-0173
- Memorandum to PC Jack, Re: Internal Complaint 2545009-0173, dated November 25, 2009

ONTARIO PROVINCIAL POLICE ORDERS VOLUME 7:

- Chapter 2: Law Enforcement, 2.51: Supervision Member
 - January December 2008 Policy
 - September 2008
- Chapter 6: Administration & Infrastructure, 6.4: Human Resources
 - January December 2008 Policy
 - September 2008 December 2009 Police Orders Excerpt

- 3. Introduction, 0.1: Introduction to Police Orders
 - December 2009
 - September 2008
- Chapter 2: Law Enforcement, 2.51: Supervision Member
 - September 2008
 - December 2009
- 5. Probationary Constable Evaluation Report Guidelines, dated November 2008
- Chapter 6: Administration & Infrastructure, 6.16: OPP Vehicles, September 2008
- Chapter 2: Law Enforcement, 2.2: Communications/Dispatch, September 2008
- 8. Chapter 6: Administration & Infrastructure, 6.4: Human Resources
- Chapter 6: Administration & Infrastructure, 6.10: Professionalism in the OPP, September 2008
- 10. Introduction, 0.1: Introduction to Police Orders, September 2008
- Chapter 2: Law Enforcement, 2.51: Supervision Member, September 2008
- Chapter 6: Administration & Infrastructure, 6.4: Human Resources, 6.4.8: Probationary Constable, September 2008-December 2009 Police Orders Excerpt
- Chapter 2: Law Enforcement, 2.51: Supervision Member, December 2009
- 14. Introduction, 0.1 Introduction to Police Orders, December 2009





MICHAEL REYNOLDS

Staff Sergeant
City of Kawartha Lakes
Detachment
ONTARIO PROVINCIAL POLICE

\ngeline Street North
isay, Ontario
K9V 587

Tel: (705) 324-6741 Fax: (705) 324-8479

michael.reynolds@ontario.ca

OPP 24 Hour Police Service, ComCentre 1-888-310-1122



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CROSS REFERENCES

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Ontario Provincial Police

Police provinciale de l'Ontario



Career Development Bureau Bureau de l'avancement professionnel

777 Memorial Ave. Origin ON L3V 7V3

777, av. Memorial Orillia ON L3V 7V3

Tel: (705) 329-6725 Fax: (705) 329-6188

Tél: (705) 329-6725 Téléc: (705) 329-6188

Raference No/N° de dossier: 291

December 09, 2009

MEMORANDUM TO:

PROBATIONARY CONSTABLE JACK
PETERBOROUGH COUNTY, DETACHMENT

Re: Notice of Proposed Release from Employment

This memorandum will serve as notice to you that a recommendation has been made that you be released from employment from the Ontario Provincial Police. You will be released from employment pursuant to subsection 37 (2) of the Public Service of Ontario Act.

The recommendation for your release from employment is based on your failure to meet the requirements of the position as a Probationary Constable based on unsatisfactory work performance. On August 25, 2008, you acknowledged and signed the attached form, Performance and Conduct Requirements of a Probationary Constable.

You have the opportunity to prepare a written submission or to meet with Chief Superintendent Armstrong at Central Headquarters at 1330 hours on December 15, 2009, before a decision is made. To assist Chief Superintendent Armstrong in his decision relating to your employment status, I will provide him with a copy of this memorandum and attached documentation.

If the recommendation is accepted, you will be released from employment pursuant to subsection 37(2) of the <u>Public Service of Ontario Act</u>.

Please advise Staff Sergeant Colleen Kohen in writing, by 0900hours on December 14, 2009, as to which option, if any, you wish to exercise. If you choose not to make a submission, the final decision will be based on the information in this memorandum and the attached documentation.

You have the right to have a representative of the Ontario Provincial Police Association present at the meeting.

Mary Silverthorn

A/Bureau Commander

c: OPPA

C/Supt. Mike Armstrong, Regional Commander - Central Region

Ontario Provincial Police Police provinciale de l'Ontario





777 Memorial Ave. Orillia, ON L3V 7V3

777, av. Memorial Orilla ON L3V 7V3

Tel: (705) 329-6725 Fax: (705) 329-6188

Tél: (705) 329-6725 Téléc: (705) 329-6188

Reference No/N° de dossier:

August 25, 2008

MEMORANDUM TO:

Michael Jack Badge #12690

Re:

PERFORMANCE AND CONDUCT REQUIREMENTS OF A RECRUIT CONSTABLE

On behalf of Commissioner Julian Fantino, I welcome you to the Ontario Provincial Police (OPP) as one of our newest Policing Services Constables. It is the intent of the OPP to give our new employees every opportunity to succeed and we feel that clearly stated expectations of performance and conduct are fundamental ingredients in this process.

This memorandum describes the OPP's performance and conduct requirements for all recruit constables. Performance and conduct matters include academic performance, performance in an operational setting, and conduct both on and off duty. A position description for Policing Services Constable is attached for your reference.

As described in your Offer of Employment, you will hold the rank of 5th Class Recruit Constable until you successfully complete the training requirements of the Ontario Police College (OPC) and the Provincial Police Academy (PPA).

Successful completion of all components of the Basic Constable Training Program at the Ontario Police College is a mandatory requirement for every recruit constable. It is important to note that the OPP will be seeking your release from employment should any of the following circumstances arise:

- If you do not achieve a passing grade (75% or higher) in three or more examinations, a recommendation will be made to the Commander, Career Development Bureau, that you be released from employment.
- If you do not achieve a passing grade (75% or higher) in one or two examinations, you will be allowed one opportunity to re-write those examinations to obtain a passing grade of 75% or higher. If you do not achieve a passing grade (75% or higher) on these examination re-writes, a recommendation will be made to the Commander, Career Development Bureau, that you be released from employment.

- If you do not achieve the required standard in Police Vehicle Operations (PVO), you will be allowed one additional testing opportunity to achieve this standard. If you do not achieve the required standard in PVO during the re-test, a recommendation will be made to the Commander, Career Development Bureau, that you be released from employment.
- If you do not achieve the required standard in Firearms, Defensive Tactics, or the Physical Readiness Evaluation for Police (PREP) test, you will be allowed one additional testing opportunity to achieve this standard. If you do not achieve the required standard during this retest, a recommendation will be made to the Commander, Career Development Bureau, that you be released from employment.

When you successfully complete all of the requirements of both OPC and PPA training, you will proceed to your assigned detachment. Your one-year probation period will commence and you will be promoted to a 4th Class Recruit Constable status with a corresponding wage increase (unless otherwise affected by a pre-existing OPS contract).

Your performance and conduct will be assessed and documented by a Coach Officer. Performance evaluations will assess your development and performance as a recruit constable. All of these evaluations will be shared with you and any performance rating in the "Does not meet" category will be brought to your attention. You will be given every opportunity to improve any identified performance deficiencies.

In order for your employment with the OPP to be confirmed beyond the probationary period, the evaluation of your work performance and conduct must demonstrate that you meet the requirements of this position. A recommendation to confirm your appointment as a Provincial Constable will be made after the tenth (10) month of your probationary period.

Pursuant to the Public Service of Ontario Act, a recommendation that you be released from employment for failure to meet the requirements of your position, based on unsatisfactory work performance or inappropriate conduct, may be made at any time during your training and probation

I extend my very best wishes for a successful and fulfilling career.

Nora M. Skelding Chief Superintendent Bureau Commander

ACKNOWLEDGEMENT

I, MICHAEL JACK have read, understand and accept the contents of this memorandum "PERFORMANCE AND CONDUCT REQUIREMENTS OF A RECRUIT CONSTABLE", Rev. Aug 2008.

Reynolds, Michael (JUS)

To:

Kohen, Colleen (JUS); Lee, Dave E. (JUS)

Cc:

Stevenson, Hugh (JUS)

Subject:

RE: Prob Jack Notice of release

Hello Colleen,

On Sunday December 13th @ 19:00hrs, Constable Michael Jack was served Memorandum " Notice of Proposed Release from Employment from A/ Bureau Commander Mary Silverthorn and "Performance and Conduct Requirements of a Recruit Constable dated August 25, 2008".

This meeting was held with Sergeant Peter Butorac at the City of Kawartha Lakes Detachment. Constable Jack was offered EAP and the option to go home if he did not wish to continue on duty but with deduction of hours. Constable Jack was made aware that you wanted notification by tomorrow morning @ 09:00hrs in regards to which option he wanted to exercise.

Please note that Constable Jack was off sick both Friday and Saturday night and this was the first opportunity to serve him. The officer is on scheduled rest days on December 14th and 15th.

Regards,

A/Inspector Mike Reynolds A/Detachment Commander Peterborough County Detachment Bus: 705-742-0401

Fax: 705-742-9247 Cell: 705-928-6774

è-mail michael.reynolds@ontario.ca

From:

Kohen, Colleen (JUS)

Sent: To: December 9, 2009 2:14 PM

Subject:

Lee, Dave E. (JUS); Reynolds, Michael (JUS)

Subject:

FW: Prob Jack Notice of release

Importance: High

Mike

I am still waiting to hear back from my BN from Deputy Lewis so please hold on to these until then

These are to be served on Michael meaning the proposed release letter and the perf and conduct letter he signed back in Aug. I hope to hear tomorrow

Dave

Please share these with C/Supt Armstrong... I will also be sending you another letter which is a termination letter just in case he does not resign. This needs to be placed on Central region letter head.

Stay tuned gentleman

Colleen

1

From: Sent: Van Dyk, Brenda (JUS) December 8, 2009 3:16 PM Kohen, Colleen (JUS)

To: Subject:

Prob Jack Notice of release

!mportance:

High

Hi Colleen,

Here is the attachments you originally forwarded and the scanned memo signed by Mary. Will hold original and copies until further direction from yourself.

Colleen

<< File: scan0002.bmp >> << File: scan0001.bmp >> << File: Notice of Proposed Release from Employment.pdf >>

JAMIE BROCKLEY

CONFIDENTIAL DUTY REPORT

This is the first page of a confidential duty report. The next page is number two. Any additional pages are numbered consecutively and are attached here to. I have initialled all pages and signed the last page.

This report is being made to my employer in the course of my employment at the request of Detective Sergeant Tym Thompson. It is also being submitted as a statement in an attempt to resolve informally a complaint made against Constable Michael Jack in accordance with the Police Services Act.

This report is submitted without prejudice and is a non-voluntary statement. I object to and claim privilege from the use of all, any part, or parts of the report in any proceeding whether criminal or civil and including any disciplinary proceedings or in any investigation or inquiry.

Improper use of this report without my consent is forbidden and any requests that I waive such privilege or any notices that my claim to privilege will not be honoured or recognized must be directed to:

LEGAL SERVICES BRANCH ONTARIO PROVINCIAL POLICE ASSOCIATION 119 FERRIS LANE BARRIE, ONTARIO L4M 2Y1

TELEPHONE: (705) 728-6161 OR

(800) 461-4282

FAX: (705) 721-4867

EMAIL: legal@oppa.on.ca

During the week of January 26 2009, I was working my general duty as a Detective Constable with the Drug Enforcement Section. I had occasion to be introduced to a new Probationary Officer who just started working at the Detachment. His coach officer was Constable Shaun FILMAN, and the Probationary Officer was Constable Michael JACK. Upon meeting and greeting Constable JACK, he was interested in the line of work that I was in, being the Drug Enforcement Section. During our brief conversation, PC JACK stated that he was friends with a guy who just got busted for a larger drug bust. Constable JACK stated his name was I was familiar with s he had just recently been involved in a drug incident at the US Border where his 19 year old daughter was caught with 300 lbs of processed marihuana crossing the border for his own pick up truck. Constable JACK stated that he knew him and worked out at the gym with him and his friends all the time. I am not able to remember how it came up in the conversation, but at some point two associates of names were brought up, that being Constable JACK stated he worked out at the gym with all those guys and that he didn't know they were into anything illegal. Constable JACK further advised that he was aware that I would travel to the USA frequently and he recently had brought back Constable JACK a scope for one of JACK's guns from the USA.

Constable JACK stated that he actually had a photograph of himself with all the guys he worked out in the gym with.

The following day, I had attended the Detachment and Constable JACK was there and advised me that he brought in the photograph of himself with his work out partners. Upon viewing the photograph, there was approximately 8-10 people, including Constable JACK, and I had advised Constable JACK that and were involved in the drug trade, and Constable JACK

had stated that the guys always seemed to have money and stuff but he didn't know where they worked. I don't remember who the other persons were in the photograph nor did I recognize them.

I did not make any notations in my notebook at the time and have no notations in regards to this incident. I was not concerned nor did I see it necessary at the time to make a notation in my notebook on the photograph.

Respectfully Submitted:

Jamie Brockley Badge #10489 Submitted: October 24 2009 via Email

Will Say Detective Constable Jamie Brockley

During the week of January 26 2009, I was working my general duty as a Detective Constable with the Drug Enforcement Section. I had occasion to be introduced to a new Probationary Officer who just started working at the Detachment. His coach officer was Constable Shaun FILMAN, and the Probationary Officer was Constable Michael JACK. Upon meeting and greeting Constable JACK, he was interested in the line of work that I was in, being the Drug Enforcement Section. During our brief conversation, PC JACK stated that he was friends with a guy who just got busted for a larger drug bust. Constable JACK stated his name was

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Respectfully Submitted:

Jamie Brockley Badge #10489 705 742 0401 OCEB Central East Drug Unit



M.P. (MIKE) JOHNSTON

From: Blue Sky Gear [admin@blueskygear.com]

Sent: September 15, 2009 2:41 PM

To: Johnston, Mike P. (JUS)

Subject: Clarification re PC JACK

Inspector,

As per our discussion, here is some clarification information regarding PC JACK. I have spoken with PC BROCKLEY today, after our conversation, for more information and about the timing of this information.

PC BROCKLEY advises that 2-3 weeks after PC JACK arrived at the office, in Jan '09, PC JACK produced a photograph to PC BROCKLEY at the request of PC FILMAN, his coach officer. PC BROCKLEY at the time was working in the Drug Unit. When PC JACK produced the photograph, PC BROCKLEY recognized 3 of the people in the photograph, 2 of which were and heavily into the drug scene.

other person in the photograph, had brought him back a rifle scope when he was down in the US. Given the manner in which PC JACK was forthcoming with the information that he had worked out with these people in the past, and keeping the integrity of the nothing was brought forward at the time.

PC BROCKLEY has advised that the 2 males play their cards close to their chest and either you know absolutely nothing about what they do, or you know everything. Again, the manner in which PC JACK provided the information, led PC BROCKLEY to believe he didn't know anything.

I was made aware in passing some time after that, that PC JACK had worked out with some undesirables in the past at the gym but was never told the above information concerning their drug ties or the

In July, I was away on holidays into August. During that time period, PC BROCKLEY worked on my shift due to personelle shortages on the 31st of July. During the evening hours, PC BROCKLEY was involved in an investigation and was dealing with a youth, when he overheard the registered owner information of a vehicle that PC JACK had run over the radio. He believed he heard the RO was which he believes is the wasn't 100% certain as he only had half an ear to the radio. PC BROCKLEY has advised me today that PC JACK was spoken to by PC PAYNE and PC FILMAN about 2 hours after the plate had been run, and PC JACK advised he didn't recalling running the plate nor had anything in his notebook about it. PC BROCKLEY advised that this was odd, and thought back to the photograph that PC JACK produced back in January.

I was advised of PC JACK potentially running and plate in August after I had gotten back from holidays. Again, I don't have the exact date with me. I wasn't familiar with the lates being used by surveillance teams nor did I have the information above about the Albanians. I believe it was PC PAYNE that told me about him running the plate. No one on the shift fully heard the plate he had run or the RO information, but thought it was something similar. I advised her I would look into the matter when I had a chance and would see about pulling the tape from the PCC.

In the beginning of Sept, the 3rd I believe, the licence plate matter was brought up again, which reminded me to make a request for the tapes. It was also at this time that PC BROCKLEY came forward about the details of the photograph in January. He provided me with the details of the drug running. He advises that each matter alone, didn't cause him concern, but it was the pairing of the two that caused him to take notice. He advised that he

was concerned about the integrity of the project and felt that had any information been discovered about PC JACK it would have been brought forward.

I in turn brought this information immediately forward to S/Sgt. CAMPBELL and we had discussions about where we were to go from this point. None of the information at the time had been sourced. I hadn't run any of the parties involved as I didn't want any SIP hits coming back. S/Sgt CAMPBELL advised he was going to notify Insp. JOHNSTON about the information and did so by email. I advised S/Sgt. CAMPBELL I would send an email to Insp. JOHNSTON, but didn't do so, because I had just literally received very basic information about the matter and needed to obtain more detailed information to provide a better picture. I provided Insp. JOHNSTON the above information when he was back in on days from being away on the 11th of Sept.

In all accounts, PC JACK's affiliation with the 2 males at the gym seemed innoquous enough to PC BROCKLEY given the manner in which the information was provided by PC JACK. It wasn't until the incident at the end of July when PC JACK ran a suspected that PC BROCKLEY started piecing together a potential conflict. Had I the information about the prioritized obtaining the PCC tapes to see if in fact it was a late that PC JACK had run. Once the totallity of the information was learned, S/Sgt. CAMPBELL was immediately notified.

I hope this provides clarification as to the timing of events. As they say, timing is everything. Further clarification should be obtained from PC BROCKLEY, PC FILMAN and PC PAYNE for further, finer details.

Respectfully, Robert Flindall Sgt. 9740 Peterborough County OPP VNET 501-4620 D McNeely M Jack Driving Memo.txt

Eastern Region Headquarters Quartier General de la Region Est

3312 County Rd. 43 East 3312 ch. de comtl~43 est

P.O. Box 2020 c.p. 2020

Smiths Falls ON K7A 5K8 Smiths Falls ON K7A 5K8 Tel: (613) 284-4500 Fax: (613) 284-4597

Vnet: 503-4500 Fax Vnet: 503-4597

File Reference: 291-00

October 2nd, 2009

MEMORANDUM TO:

Detachment Commander Ron Campbell Staff Sergeant Peterborough County Detachment Central Region

RE:

Probationary Constable: Michael Jack Detachment Peterborough County ERHQ File# 291

On Friday 18 September 2009 I conducted a "Driver Competency Assessment" on ProbationaryConstable Michael Jack.

This assessment took place in the City of Kingston using an unmarked Chevrolet Malibu. specially designed route was utilized to conduct the driver assessment and each driver navigates a broad range of situations to assess their driving abilities. These sessions take approximately 1.5 hours to complete. During this time, the driver is also exposed to internal/external "distracters"

while their driving continues to be assessed.

During this assessment CST Jack was required to drive a complex route that varies in 3 distinct respects.

· Driving while receiving directions from myself

 Driving while following a navigation sheet -and while doing this pointing out various house (building) numbers

· Driving while counting backwards by 3' s.

Under these conditions I found some concerns with respect to Constable Jack's driving and have contacted Sgt Kent Taylor of the Provincial Academy to provide some remedial driving opportunities.

I am including a copy of the "Driver Competency Assessment". When Transport Canada initially developed the standards used in these assessments they tested numerous people to determine

what the "average" driver is. A baseline (5) (average) was established through the scientific analysis of the data. Most professional drivers measure over (6). The goal ofthe OPP driving program is to have all of our drivers score 6 and above (i.e. above average.) Anything under 6 indicates areas where there is room for improvement. Although the report indicates that Michael is an above average driver -this is not the level that we are looking for with respect to our

officers.

As such there are areas that have been identified in the assessment where improvement can take place. I will say that I found CST Jack to be cooperative but felt that he truly was under a fair amount of stress. There were a few situations that presented themselves during the assessment that, involved other drivers breaking the law (for example a 2ndcar running a 4 way stop -we had the right of way and started to turn / and another older woman running a red etc). Cst Jack took appropriate measures to prevent collisions in both cases, but wanted me to know "emphatically" that the problems were caused by the other drivers. I discussed how the unexpected has to be expected when driving in the city and you really can not predict the actions

of others.

Speed -slowing down assists in building in safety margins but at times a consistent speed is also required when "way finding" or self navigation. If a situation presents itself that requires some thought or reaction, the best course of action is to move your vehicle to a

safe location and then determine what the best course of action is.

Headway -maintain proper distances between vehicles -builds in escape routes -this includesthevehiclesinfrontofyou-butalsoincludesvehiclesfollowingyou-more attention to the actions of vehicles following your vehicle can increase safety margins.

· Junctions -interaction between the driver and the road system -range in this area

indicates room for more consistent performance.

15,

· Dynamic Space Management -increasing "space-cushion" between all vehicles around you.

· Driving with distractions -as indicated by the Driver Competency Report, Probationary

CSTJackshouldfocusonhisdriving-especiallywhenfacedwithcompetingdemands for his attention. (Internal or external distractions).

It is interesting to note that when CST Jack was operating the vehicle, while counting backwards and faced with very busy and complex intersections he chose to focus "on the driving" and dropped counting until he had successfully navigated the situation -often communicating clearly with other drivers to accomplish what he needed to do. This is exactly what we want our people

D McNeely M Jack Driving Memo.txt to do when faced with competing demands. By elevating driving and making it a priority our officers will be able to avoid problems while behind.the wheel.

The Ontario Provincial Police Officer must be an above average driver and it is hoped we will set the standard for professional vehicle operation. Elevating "driving" to a higher priority will increase CST Jack's overall driving performance, allow him to increase his safety margins, and assist him in becoming a better driver. Some overall work with Sgt Kent Taylor will give him the

tools he needs to make better decisions, faster when dealing with situations that present themselves while operating a police vehicle.

I have included a definition sheet of the variables contained in the assessment report to assist in understanding the computer generated sheet.

Should you require any additional information or assistance please contact me.

Thank you,

Sgt Dave McNeely

Eastern Region Headquarters

613-284-4561

503-4561

Driver CoffiDetenc Assessment @

phone 613-839-3003 A division of Driver Competency Assessment Protocols fax 613-839-0318

2808 Donald B Munro Drive, Kinburn, Ontario, Canada, KOA2HO ON25894 Michael J0052-54407-21216

City: Kingston 18/09/2009 Jack DCA: 2G Auto Route: Kngs01

DCA 2 Scores Average=5 8 7 6 11) !0 u U) 5 4 3 ~..--2

SPE HEA JUN VB-! DSM DTM 5.28

High

Low 5.47

Driving Characteristics Score Average

SPD 5.17 HEA 5.33 JUN 5.42 VEH 5.50 DSM 5.42 DTM 5.42 G Mean 5.38

Task Loading Conditions Driving AverageNormal 5.69 Ext Dist 4.71 Int Dist 5.75

Segments Complexity Average

Variance

0.33

0.42

0.99

0.27

0.45

0.45

0.46

Variance

0.28

0.22

0.20

Difference -0.19

Driving Characteristics:

All drivers are scored on 4 discreet variables: speed, headway, junctions, vehicle control, and two composite ones: dynamic time management and dynamic space management. Overall Mr. Jack's driving was in the upper end of the average range. Drivers can use either space or time to control their environment. Mr. Jack uses time and space equally effectively(DSM -dynamicspacemanagementandDTM -dynamictimemanagement). Bothtimeandspacewereinthe upper end of the average range. Mr. Jack was in the upper end of the average range on both junctions (JUN -junctions; understanding and use of the road system) and headway (REA -headway; interaction with other road users). Mr. Jack was in the average range on speed (SPD -appropriateness of speed choices for road Page 4

D McNeely M Jack Driving Memo.txt

and traffic conditions). On vehicle
(VEH -vehicle handling skills) Mr. Jack scored above average. With the exception of the high degree of variability found injunctions this driver was relatively consistent within individual measures as well s between all measures taken.

Task Loading Conditions:

During the drive Mr. Jack was scored while driving normally, while following a set of written navigational instructions

and pointing out a predetermined set of addresses and while counting backwards by threes. Mr. Jack showed significant difference between driving normally and driving while wayfinding (multitasking), suggesting this driver needs to develop better strategies to deal with competing demands and should exercise caution if operating a motor vehicle while trying to complete a secondary task. Mr. Jack showed no difference between driving normally and driving while counting backwards (internal distraction) suggesting that Mr. Jack has developed good control over his allocation of attentional

resources.

Segments:

while each segment was approximately three minutes long, some segments were more complex than others based on a

predetermined set of criteria. Mr. Jack showed no differences between driving in complex and simple environments

suggesting that he can handle both complex and simple driving situations equally.

Recommendations:

Mr. Jack is an average driver who could easily raise his overall driving performance. This driver should undergo some

remediation to raise his overall safety margins as found in the driver competency assessment across all areas of driving

and when driving with external distractors. This driver should be re-evaluated upon completion of remediation.

SPEED -SPD
Definition: Speed is the appropriateness of speed choice given the circumstances and conditions at the time.
Drivers taking into account traction, traffic and visual conditions score higher as do those that are independent of the speed of the vehicle ahead. Higher scores are obtained by drivers choosing a speed so that their vehicle is strategically positioned to maximize the space safety margin as well as the time safety margin. A score of less than 5 would signify that the driver was traveling at a less appropriate speed (than the average driver) which could have been either too slow or too fast for conditions regardless of the posted speed limit. A driver is considered too slow if they force other drivers to pass them when the other drivers are not going inappropriately fast; or loose gaps because of not accelerating quickly enough to get into the line of traffic, etc. A driver is considered too fast if the

D McNeely M Jack Driving Memo.txt traction conditions do not warrant the speed, they are pushing other drivers, the car goes out of balance on curves and corners, or the vision is not sufficient to make decisions with the amount of information available for the individual's level of attention dedicated to the task.

HEADWAY -REA

Definition: The distance a vehicle has between itself and other moving objects. Traditionally headway referred to the space that a vehicle had in the direct forward field whereas headway for the purposes of this assessment refers to the relationships between the driver's vehicle and all other road users both that the driver initiates and ones that are initiated by other road users. Specifically the relationships between the driver and other road users are included

in this measure.

JUNCTIONS -JUN
Definition: Intersections and all conflict points that exist in the road
environment such as cross streets and
driveways, etc. Conflict points for our purposes consist of any location where two
or more objects or individuals
traverse each other such as pedestrian crossovers and train crossings as well as
roadway intersections. The
interaction between the driver and the road system, their understanding of the
rules of the road and the traffic

control devices that delineate responsibility, and their ability to maximize safety margins through the speed and the placement of their vehicle are considered in this measure as is their vigilance in appropriate glance behaviour.

VEHICLE HANDLING -VEH

Definition: Traditionally this variable has been called vehicle sympathy; the degree to which a driver is "in sync"

with the vehicle. Vehicle balance on corners, independence of functioning skills and smoothness of handling the vehicle in terms of interacting with the controls are considered in this measure. Smoothness of operation is an essential component of this measure in conjunction with control of the vehicle under varying conditions and speeds.

DYNAMIC SPACE MANAGEMENT -DSM
Definition: This variable is most closely aligned with 'space-cushion' or 'safety
envelope' in the literature. The
degree to which a driver (a) is aware oftheir surroundings, (b) understands the
implications of the time-space
relationship and (c) optimizes space to the best of their ability for themselves
and other road users. Drivers who
score higher on this measure use space well as a method of optimizing their safety
margins. Creating space for both
their own safety and the safety of others is critical, particularly for smaller
vehicle visibility. A driver's ability to
maintain an optimum space independent of other road users is considered important

D McNeely M Jack Driving Memo.txt

as well as the ability to separate out hazards and deal with each as an isolated event. In these cases higher scores will be in line with the driver's ability to choose the less risky option in a complex environment and/or situation. This is a composite measure comprised of speed, headway, and junctions as well as the sophistication to use space to maximize all of

these.

DYNAMIC TIME MANAGEMENT -DTM
Definition: In the literature this variable is most closely aligned to
'eye-lead-time' or 'situation awareness'. The
degree to which a driver (a) is aware of their surroundings, (b) understands the
implications of the time/space
relationship and (c) optimizes time to the best of their ability. Drivers who score
higher on this measure use time as
a method of increasing their margins by having more time to make decisions and more
time to view the
environment. Drivers who see and respond to situations developing ahead of the
vehicle receive higher scores

while those who are continually being trapped by a lack of time will be scored lower on this variable. This is a composite measure comprised of speed, headway, junctions and traffic control devices. Inherent in time management is the notion of judging motion and velocity and the ability to time maneuvers to coincide in space.